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DIGITAL SPACES

TECHNOLOGIES AS EXPERIENCE AND NARRATIVE ENHANCERS

063

Immersive Narratives and Memories

The Design of Digital-Enhanced Visitor Experience

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Abstract

In 2015 the conference Between the Discursive and the Immersive: Research in the 21st Century Art Museum by Louisiana and Stedelijk Museum, identified these two terms, discussed mainly concerning exhibitions, as indicators of a shift in the contemporary method of offering culture. Discoursive refers to a new curatorial form of interdisciplinary and synesthetic programming, while immersive looks at the spectacularization of the exhibition.

This article, in the first part, introduces the term *narrative*, in between them. Through a narrative system, exhibitions relate themself to the visitor no longer only in terms of appropriate reproduction of knowledge, but rather in terms of generation of knowledge.

Narrative amplifies the meaning of discoursive and declines it as the communicative capacity of the complex relational system "collection-significance-visitor", opening up to a critical review of the concept of *immersive*, which often, operatively, it is interpreted in a purely filmic way. The second part introduces the concept of the Post-digital Museum (Parry, 2013) as a construct that contextualizes the "narrative" instance within the recent discourse of museum digital transformation. Any reading of design practices (Mason & Vavoula, 2021) within contemporary museums cannot ignore a paradigm shift in Digital Cultural Heritage, in which digital has become naturalized in museums' "way of thinking." This integration "marks a continued development of the museum's concept and practice" (Arvanities, 2015). The post-digitally discourse will allow us to set the theoretical context and conclude with some reflections and illustrative examples on the practice of visitor experience design (Mason, 2017) in post-digital museums, which is particularly associated with the "design of narrative environments" (Austin, 2020).

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1. Discoursive Vs Immersive + Narrative Part 1.

1.1. Discoursive Vs Immersive + Narrative

In 2015 the conference "Between the Discursive and the Immersive: Research in the 21st Century Art Museum" by Louisiana Museum, University of Aarhus and Stedelijk Museum, identified these two terms, discussed mainly concerning exhibitions, as indicators of a shift in the contemporary method of offering culture. Discoursive refers to a new curatorial form of interdisciplinary and synesthetic programming, while immersive looks at the spectacularization of the exhibition (Laurberg & Schavemaker, 2016). Mark Wingley (2016) addresses this dualism in terms of space design, where, the logic of reading, which privileges the language of vision, is counterposed to the logic of experience, which uses the language of multisensoriality, affirming that they are intrinsically intertwined. Laurberg and Schavemaker (2016, p. 1) take their cue from what they call the "academic turn taking place in the world of museums" to emphasize how museums are increasingly involved in speculative and research-based activities, often interdisciplinary, which are now largely integrated into the entire process of their institutional programming. Furthermore, they observe how knowledge production increasingly passes through experiential and synesthetic models of exhibitions and collection displays, where curatorship and design converge on scenographic and emotional languages. Finally, they note the growing presence of new media technologies and so-

¹ A selection of the papers introduced at the conference is available in issue 4 of *Stedelijk Studies* (2016). See: https://stedelijkstudies.com/issue-4-between-discursive-and-immersive/.

cial media. Hence the statement that "knowledge production in modern and contemporary art museums oscillates between the discursive and the immersive, giving rise to a wide range of curatorial and research models" (Laurberg & Schavemaker, 2016, p. 2). Both terms seem to refer mainly to a condition, where the exhibited collections are the consequence of critical issues and operative options, referable to theoretical choice of field: the exhibition and the museum as a place of research in terms of contents and languages, with a certain inclination to meet the public in a communicative level that is easier and more attractive to them, in terms of understanding and sharing culture.

1.2. The Narrative Factor

In the first part of this article, I would like to illustrate how the *discursive/immersive* binomial finds its most intense interpretative logic when it is accompanied by the *narrative factor*, which represents the capability to decode and transmit meanings by making them comprehensible. A vocation that is intrinsically human and that is structured around memory, as well as the actions principally connected to it: remembering and processing. The exhibition set up becomes a sort of catalyst that encourages one to seek new information and initiate connections between different media contents (Borsotti, 2017, p. 12). The exhibition design is an

act of research as an experience of acquiring knowledge gives the scenographer an insight into the narrative potential of an object as well as its historical and cultural relevance, its function, and its symbolism. Things are witnesses that are able to provide infor-

mation about the past. They are, as Krzysztof Pomian calls them, *semiophores* which mediate between the past and present. (Atelier Brückner, 2011, p. 61)

This mediation also involves digital memory, both in terms of technologies capable of expanding the availability of virtual memory space, while compressing/dematerializing its physical encumbrance, and, above all, in terms of enhancing the conditions of activating mnemonic stimuli, as well as the extent of the range of references and solicitations that can be easily and synchronically involved and offered to visitors. The digital ecosystem finds in its application to exhibitions and collection displays a place where it can actively place itself at the service of memory, both short-term and long-term. It is called on not to invent an uncritical, on-demand, and immediately obsolescent dialectical world, as is the case with the more widespread mechanism of social media, but rather a set of innovative and easily assimilated experiences, where technology acts as a facilitator of information, whose accessibility can be easily dislocated in time and space. In the essay "Discursive versus Immersive: The Museum is the Massage", Mark Wigley argues that "We live in an age in which everyday life is suspended within countless overlapping flows of information. Each of these overlapping flows operates as an immersive environment and as a discursive system of detection, analysis, and visualization" (Wigley, 2016, p. 1). Wigley points out, therefore, how the discursive and immersive apparatuses are already overlapping and synergetic, a condition that nullifies the expository distinction between words and wordlessness, between vision as opposed to multisensoriality.

The narrative factor defines and structures cognitive sequences that allow a simultaneous exploration of the contents of what is exhibited, whether they are explicit or implicit. Through the development of a narrative display system, exhibitions relate themself to the visitor no longer only in terms of reproduction of knowledge, but rather in terms of generation of knowledge. (Atelier Brückner, 2011, 2018; Den Oudsten, 2012; Kossmann et al., 2012; Borsotti, 2013, 2017; Migliore, 2019). Narrative exhibition design, therefore, not only shows but above all evokes, reveals, involves, excites, and stimulates. All this both intellectually and perceptually.

Narrative amplifies the meaning of discoursive and declines it as the communicative capacity of the relational system collection-significance-visitor to propose multiple ways of accessing and deepening. Also, it opens to a critical review of the very concept of immersive, often interpreted in a purely filmic way, with no opportunity to boost the exhibition contents through interactions that enhance its meanings.

1.3. The Society of Iconographic Bulimia

The technological power to create scenarios that enhance our perception of the world, holds a destabilizing capacity, both in terms of distortion of reality and in terms of addiction to a redundancy of information that, being human, we can only minimally assimilate. Paradoxically, this involves the risk of a *receptive fragility*, the consequence of which could be the very annihilation of the preservation of the mnemonic perception of the past and present. A fragility that is already in action today, when, in a museum, the average time spent in front of a work of art is estimated at only eight seconds! (Tate

gallery, n.d.; Iotti, 2020, p. 61).² Today, due the simplicity by which images can be produced and disseminated generates a widespread perceptive blindness: the image as an instantaneous and volatile icon. Through social media, more than 3.2 billion images and 720,000 hours of video have been shared daily in 2020 (Thomson et al., 2020); actually, according to Photutorial data "1.81 trillion photos are taken worldwide every year, which equals 57,000 per second, or 5.0 billion per day" (Broz, 2023). If, as Guy Debord warned us in 1992, "the spectacle is not a collection of images, but a social relationship between individuals, mediated by images" (Debord, 2006, p. 54), today we are witnessing the very dissolution of the spectacularisation of the image, which persists for the duration of a handful of seconds, giving way to the society of iconographic bulimia. It is not surprising, then, if a major cultural institution like the Tate Gallery in London, has launched the initiative A guide to slow looking, a best practice manual for museum visitors (bulimics, in fact) in which it is suggested to select, for one's visit, only a few works to which one should devote at least ten minutes of attention...

^{2 &}quot;A visit to a museum or art gallery can sometimes be an overwhelming experience. With so many works on display, trying to see everything can feel like a race against the clock. Studies have found that visitors to art galleries spend an average of eight seconds looking at each work on display. But what happens when we spend five minutes, fifteen minutes, an hour or an afternoon really looking in detail at an artwork? This is 'slow looking'. It is an approach based on the idea that, if we really want to get to know a work of art, we need to spend time with it. (...) Of course, slow looking means being selective. If you spent 15 minutes looking at all 78,000 artworks in our collection, it would take you 12 hours a day for over four years to look at everything. The important thing is that you select a work that you are drawn to, that intrigues, attracts or frustrates you". Tate gallery. (n.d.) A guide to slow looking. Be amazed by the discoveries you can make when you look for longer at art. https://www.tate.org.uk/art/guide-slow-looking

1.4. From Gestures to Playful and Exploratory Involvement

The development of exhibitions structured in terms of narrative design enables the role and modalities of the technological presence to be reviewed to coordinate it in a defined script Uwe R. Brückner calls it *partitura* (Atelier Brückner, 2011, 2018) so that the times and modes of discovery, perception, comprehension, and assimilation can be managed simply and rhythmically. The visitor's attention span is so designed in a sequence of interactions between concentration, interactive involvement, and contemplation. The exhibition allows itself to be experienced according to different stages of discursiveness and immersiveness, in which the digital intervention becomes an experience aimed at the consolidation of a memory of the present capable of settling easily, thanks also to *humanized enabling modalities*.

1.5. Studio Azzurro: Drawn on Digital Memory with Everyday Gestures

Studio Azzurro is a Milan-based multidisciplinary design group committed to the creation of sensitive environments and narrative habitats. They use multimedia solutions that transform the digital presence into opportunities for gestural and sensory expression of the visitor, constantly invited to act as a trigger for the technology. Studio Azzurro aims at the use of gestures taken from everyday life, to make accessible information stored in that natural memories repository that is the people themselves. Here, then, in the rooms of the *Fellini Museum* (Rimini, Italy, 2021), visitors are called upon to confront the same language of the famous Italian director whose work is intrinsically linked to the memory and sensoriality of personal

experiences, filtered and revisited in dream worlds by gaining access to spontaneous and shared rituals.

Inside fragments of film sets, visitors give themselves up on listening to narrative voices or open trapdoors to discover in-depth videos. One of the most iconographic presences is the *confessionals*, reminiscent of those in the "8½" movie and establishing an individual relationship between the visitor and the various testimonials who share their memories as collaborators of the director. Here, information is made accessible in a condition of intimate complicity: in this way, the exhibition becomes a memory of that human condition of knowledge transmission defined by a personal relationship (Fig. 1).

1.6. ReBlink. Memories Meet Through the Lens

The power of digital technologies and augmented reality to modify the perception of our everyday life was the subject, in 2017, of the *ReBlink project*, realized by artist Alex Mayhew







Figure 1. Studio Azzurro, Fellini Museum, Rimini, Italy, 2021. Rooms *filza di fogli - pontile del porto - confessionali* (photo ⊚Marco Borsotti).

on behalf of the Art Gallery of Ontario.³ The particularly interesting aspect of the exhibition concept is the intention to provide visitors with a kind of system update on some of the works of art on display. Thus, on the one hand, with their augmented version, the subjects of the paintings amaze by coming to life, in a disorienting and ironic way, within their frames, but above all, they establish new, actualized forms of relationship with visitors, subverting the uncanny ability of digital tools to generate streams of a-temporality, where everything merges into an uncritical temporal *continuum*.





Figure 2. Alex Mayhew, *ReBlink*, Art Gallery of Ontario, Canada, 2017. Source: https://www.alex-mayhew.com/portfolio-item/reblink/.

The exhibition (Fig. 2) stabilizes past and present by linking the memory of what is represented in the painting to the experiential reality of the visitor, thus generating a reworking that "comments on the changing nature of the human condition. [...] This initial seduction paves the way for a deeper engagement, in which more serious questions are explored, the intellect is stimulated, and a range of emotions are un-

³ The *ReBlink* project is still ongoing, thanks to a lot of experimental spin-off like Location Specific, *ReBlink Fashion* or *ReBlink Cards*. See: https://www.alexmayhew.com/portfolio-item/reblink-plus/

leashed" (Impossible Things, n.d.). Visitors use an app for smartphones and tablets and with their device's camera can discover Mayhew's interventions in some of the artworks in the AGO's permanent collection. The act of taking a photo, now so commonplace as to have taken on a ritual dimension that almost cancels out the value of the immortalized subject, here activates the discovery of the work itself and the memory of its content.

1.7. I Left the House to Go to the Cinema and I Found Myself into a Museum

When an exhibition space gives its narrative character only to the digital tool, neglecting any kind of interaction with the visitor and relying on the total preponderance of the visual aspect, an important problem of field definition arises. Are we still within an exhibition space? Or are we faced with a cultural declination based on cinematic spectacularisation? And what concept of immersive nature do these places express? Paraphrasing Roy Ascott (1996), we can say that immersive exhibitions are often a "kind of digital carousel projector", a condition that implies an exclusively passive vision of images. Thus, the exhibition understood as a space that interacts with the collection and the visitor becomes a pure environmental retrofit that does not require any interpretative action. The container assumes a neutral role determined by the total absence of any formal and perceptual relationship with its surroundings. The exhibition environment simply becomes a hypertrophic, three-dimensional extension of the screen, on which images flow, assembled according to digitally manipulated montages.

The lack of intermediation implies the abolition of any mediating instance (Han, 2015). This absence circumscribes the narrative potential to the filmic script alone, whose temporal field of action is the pure present, the immediate. "Yet, sometimes, in what are bad examples of exhibitions labelled as immersive, immersiveness has become a kind of visual image, representing immersion without being immersive or multi-sensory. Immersion is the object framed by the logic of vision" (Wigley, 2016, p. 2). It is, therefore, a different idea of immersion, which does not involve space in its formal nature, nor the collection as a narrating subject, nor the visitor as an active and participating actor. Rather, is proposed a pixel-based immersive condition, where the potential of the digital is exploited for its capability to reproduce in high-definition objects physically absent, making them fascinating, through evocative image editing. As Boris Groys (2018) states,

the exhibition should be understood not as a pure act of presentation, but as the presentation of presenting, as the unveiling of one's framing strategy (...) When we visit an exhibition, we do not only look at the images and objects on display, but we also reflect on the spatial and temporal relationships between them the hierarchies, the curatorial choices the strategies that produced the exhibition and so on. The exhibition shows itself before it shows anything else. It shows its own technology and ideology. In fact, framing is nothing more than a mixture of technology and ideology. (Groys, 2018, p. 170-171)

Discursive and Immersive without Narration risk abdicating a technology without ideology, that is, an absence of visitor experience design practice. The latter is, instead, the focus of the post-digital museum concept.

2. Narrative + Digital Part 2 (Towards the Post-Digital)

2.1. The Post-Digital Museum: an Introduction

In this second part of the article, I would like to introduce the concept of post-digital museum (Parry, 2013) as a construct that contextualizes the "narrative" instance within the recent discourse of museum digital transformation, as well as trace main relationships. The post-digitally discourse set the theoretical context for the main contribution to this second part of the article – i.e. to provide some reflections and illustrative examples (from my previous research projects) on the practice of *visitor experience design* (Mason, 2017; Scott et al., 2017) in post-digital museums.

Any reading of Digital Cultural Heritage design practices (Mason & Vavoula, 2021) – including "design of narrative environments" (Austin, 2020) – within contemporary museums cannot ignore a paradigm shift in the museum sector, in which digital has become naturalized in museums' "way of thinking." This integration is much more than a simple "juxtaposition of material and digital [technology] but it marks a continued development of the museum's concept and practice" (Arvanities, 2015). Parry (2013) defined the term "post-digital museum" as an emerging condition that is explained as a transformation that sees digitality acquiring a normative presence and penetrating into museums' missions, structures, and practices. Museums are not just adopting new technology, but rather they are embedding digital thinking, practices, and

tools in their vision and strategy, and ways of thinking and designing to engage with their visitors.

2.2. Digital Experience vs Visitor Experience

This shift reflects the tendency of *digital* to become normalized and embedded into many (if not all) aspects of museum practices, including collection, curation, education, interpretation, and marketing (Pierroux, 2019). A shift that is driven by the new post digital paradigm as digital and physical dimensions are intertwining in digital cultural heritage museum design. In the last decade, museums have increasingly shifted toward practices that aim to enhance museum visits through hybrid digital/physical information spaces. Museum post digitally allows us to see the design of immersive spaces within a new paradigm that does not separate the digital experience into something different from the overall museum experience (Kelly, 2016; Mason, 2017).

I would like to point out that, for this reason, in this article, I do not distinguish "digital experience" as something separate from the visitor experience. Digital interactive *technology* has been the subject of extensive research on the form and configuration of technology within human-centered computing (e.g. Bannon et al., 2005), human-computer interaction (e.g. Bolter et al., 2013), engineering (e.g. Kalay, 2008), and digital heritage (e.g. Mason, 2009). However, in the last decade, the interest has increasingly shifted toward studies investigating engaging and meaningful ways to enhance the museum visit – i.e. visitor experience; Hornecker and Ciolfi (2019) offer different examples of projects that consider central the de-

sign of visitor experiences. Other works in human-centered computing have proposed an embodied view of interaction – through hybrid digital/physical experiences – in which the visitor experience is situated in a rich physical environment (e.g. Zancanaro, 2015). According to Ciolfi (2015), "combining a more holistic and rich view of people and practices with the consideration of body and place is key for developing innovative technologies and interactions in heritage contexts".

The knowledge generated has enhanced how digital media mediates the visitor's interactions and experience, "evolving from point-and-click modalities to include a consideration for the body and the senses, the physical environment, and the social world" (Ciolfi, 2015, p. 424), echoing Alexenberg (2011) who describes post-digital as a new age in which digital technologies are becoming "humanized" thanks to (also) an intertwining of the digital world and physical space, and embodied media and mixed reality.

Therefore, the integration of digital (technologies, practices, and thinking) is impacting the nature of collections, learning, the audience behavior, and expectations, and what is more significant for this article: the *visitor experience*.

2.3. The Contribution of Visitor Experience Design (VX) to the "Design of Narrative Environments"

Visitor Experience Design (VX) is particularly associated with the "design of narrative environments" (Austin, 2020), given its concern with networked relationships among people (visitors), digital and physical space(s)/place(s), digital content and object(s) on display, and story(ies), as shown in Austin's tripartite framework (Fig. 3).

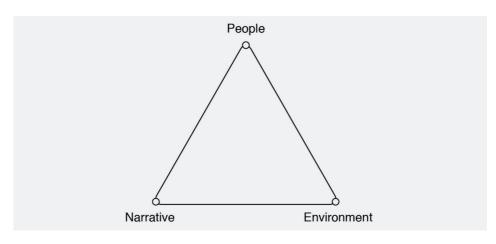


Figure 3. Tripartite network model of narrative environments. Austin, 2020.

Austin describes a narrative environment as a "site of action and interaction among people, narratives, and places" (Austin, 2020, p. 4). This concept is in line with what Marco Borsotti discussed in the first part of the article, who defined "narrative environments" as immersive, multisensorial, and interactive, which are all attributes that are shaped by the logic of (visitor) experience. By referring to Ellen Lupton's (2017) book Design is Storytelling, Austin (2020, p. 6) pointed out how storytelling techniques are particularly effective for designing narrative environments. In particular, the author underlined that the practice of designing for narrative environments is "particularly associated with the principles of User Experience Design" (Austin, 2020, p. 7), which in our case becomes Visitor Experience Design (VX). User Journey map, Experience Map, Scenarios; storyboards, Experience Flowcharts, and other methods are part of the toolbox made available to visitor experience designers (Hanington & Martin, 2019).

Figure 4. The Three Levels Conceptual Framework. Source: Marco Mason.

Visitor Experience Design is a human-centered design approach to design for a visitor experience that works across Experience, Interactions, and Visual levels of design as articulated in Mason's (2020) framework (Fig. 4). For this article, I want to focus on the first level of Experience as it incorporates design practices and methods suitable to design the experiential structure underlying narrative environments. It is out of the scope of this paper to delve into more specific interaction design methods and techniques that work at the Level of Structure and Level of Surface.

2.4. Designing the Underlying Experience Framework: The Emerging Issues Commons as an Illustrative Example I use the Emerging Issues Commons gallery at the Institute for Emerging Issues as an illustrative example to show how



Figure 5. The *Emerging Issues Commons* exhibition at the Institute for Emerging Issues. Courtesy: Second Story.

some experience design methods can be applied to the design of narrative, immersive environments.

The North Carolina State University's Hunt Library secured funding to support a major redevelopment program. The project resulted in an iconic building (designed by Snøhetta architects) to foster innovation across disciplinary boundaries, as well as experimentation, creation, and research. In addition to a range of collections and services, the new library would house the Institute for Emerging Issues (IEI) to engage citizens willing to contribute to civic issues Aiming to break down barriers to participation and grassroots collaboration, the IEI matched the Hunt Library's mission and aimed to become North Carolina's premier public policy hub. The result was Emerging Issues Commons (EIC), an immersive, interactive exhibition space within the library with a fully integrated website that focuses on public policy in North Carolina. The gallery is a highly interactive environment comprising digital interactives and physical graphical components through which visitors can explore statistical data-driven interactives, the personal stories of prominent North Carolina figures, and relevant social media (Fig. 5).

The exhibition was the result of more than two years of collaborative effort between the Institute, a digital design studio

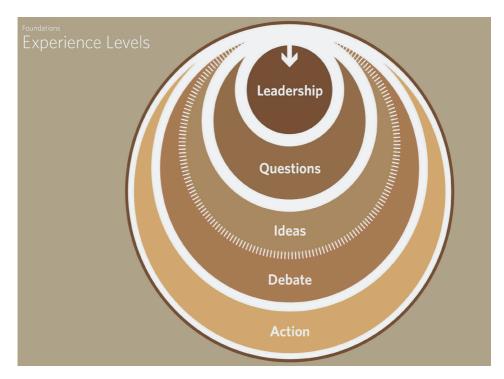


Figure 6. The *Units of Experience and Figure*. The *Emerging Issues Commons* Exhibition at the Institute for Emerging Issues. Source: Courtesy Second Story.

(Second Story digital studio), and a museum planning and design firm (Gallagher Associated). In particular, for this article, I want to focus on the three methods – *Unit of Experience Diagram* (Fig. 6), *Experience Flowchart* (Fig. 7), and *Meta-Narrative* (Fig. 8) – that were combined to define the Experience Framework (Fig. 4) underlying the whole experience structure of this narrative environment.

The *Units of Experience* were a diagram representing "the five levels of experience": Leadership, Questions, Ideas, Debate, and Action (Fig. 6). Each unit of experience established a boundary around a specific type of experience that forms the different sections of the interactive gallery.

Figure 7. The *Experience Flowchart*. The *Emerging Issues Commons* Exhibition at the Institute for Emerging Issues. Source: Courtesy Second Story.

These experiences possess unitary boundaries as, borrowing the words from Dewey (1934), each "experience has a unity that gives it its name [e.g. *that* "Leadership" experience", *that* "Questions" experience]. The existence of this unity is constituted by a single quality that pervades the entire experience despite the variation of its constituent [internal] parts" (Dewey, 1934, p. 38). These *Units* form the "what" of the Experience Flowchart by defining the different types of experiences that were combined within a logic, coherent structure, i.e. the Experience Flowchart. The *Experience Flowchart* (Fig. 7) can be seen as a sort of outline of the narrative or, in other words, as the structure of the units of experience.

It suggested three areas of activities (Introduction, Questions, Collaborations) as a further abstraction that grouped together the different "units." The Experience Flowchart defined "how" different units of experience were logically related. Relationships amongst these areas were traced to determine the "flow" of the visitor experience. The Experience Flowchart can be seen as the definition of a "visitor experience walkthrough" in the gallery space that suggests a general experience narrative. The "Introduction Area" experience explores the issues facing North Carolina and the personal stories of real North Carolinians. Then, in the "Question Area" experience, visitors move deeper into the gallery space, engaging with intermediate "questions" that address the history, values, demographics, and people that affect policy in the state. Finally, in the "Collaboration Areas" experience visitors are invited to debate and participate in the discussion around current issues faced by North Carolina.

But is the *Meta-Narrative* (Fig. 8) that actually gives foundation to the whole narrative. It is the third design method that consists of a metaphor that grounds the narrative into the culture and history of North Carolina. Drawing on North Carolina's textile industry heritage, this metaphor provided something familiar and, therefore, recognizable and understandable (Carroll & Mack, 1985) for North Carolinians to hook their emerging understanding of the IEI. This metaphor triggered a connection with the socio-economic culture (and historical identity of North Carolina) as textiles help drive innovation in the state, just as the Gallery is helping drive a new era of innovation.

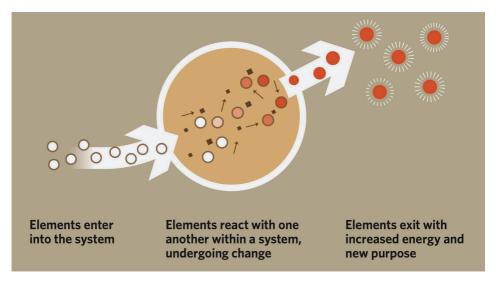


Figure 8. The *Meta-narrative Diagram*. The *Emerging Issues Commons* Exhibition at the Institute for Emerging Issues. Source: Courtesy Second Story.

For example, the "Leadership/Intro Area" that was defined in the Experience Flowchart corresponds to the metaphor "Elements enter into the system" and clearly refers to the current issues facing North Carolina and the stories of North Carolinians. The "Meta-Narrative" is the "why" of the narrative, it is the essential, fundamental story.

The three (experience design) methods were intertwined and combined – each focused on a particular aspect of the design – they were instrumental to the design of the whole narrative and offered the basis for the design of the digital interactions (Fig. 9), as well as (digital) graphic elements (for more details on the interactive and visual design for IEI, Vavoula & Mason, 2017; Mason, 2020).

What I have shared is just one of several possible examples of the application of design methods for designing for experience, which draws on storytelling.



Figure 9. Second Story and Gallagher Associated, North Carolina State University, 2010. The 3D view of the interactive gallery.

Far from being a universal formula for designing all immersive species, the combination of these VX methods wants to show how the design of narrative environments does not start at all, from technology and its functional capabilities, but from framing the human (visitor) experience.

3. Conclusion Remark

The narrative element of an exhibition project introduces interesting potentiality for investigation, especially in seeking the relationship between theoretical implications and design practices – which considers the interplay of the "discursive" and "immersive" components toward the design of digital-enhanced visitor experiences. Working within this intersection allows (i) a better understanding of the mechanisms of the visitor's experience when the visitors engage with the cultural

contents and, also, (ii) enhances visitors' proactive involvement within hybrid physical/digital landscapes. Digital experiences can achieve a more complete structural value thanks to the narrative contribution, opening up innovative scenarios within which developing the concept of the post-digital museum – which is a novel paradigm that normalized "digital" into the overall visitor experience.

Indeed, museum post digitality sets the theoretical paradigm in which the narrative elements can be operationalized into the "design of narrative [digital-enhanced] environments" (Austin, 2020). Visitor Experience Design (Mason, 2017; 2020) offers a valuable methodology to intertwine story(ies), visitors, digital and physical spaces, digital content, and objects on display. What emerges from our reflections and illustrative examples of immersive digital projects is that designing for these digital "spaces" is more than an exercise that simply combines physical and digital components but, rather, it offers the tools to conceive the immersive narrative environment (i.e. the immersive exhibition) as "a cohesive, integrated set of experiences" (Norman, 2010, p. 54) that holistically consider the interplay of different elements - story(ies), visitors' needs and expectations, digital and physical spaces, digital content, and objects on display.

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